



MERRY CHRISTMAS



DEAR FRIENDS,

WISHING YOU A CHRISTMAS FILLED WITH
JOY AND PEACE.

MAY THE COMING YEAR BRING YOU
HAPPINESS AND WARMTH.



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HAPPY NEW YEAR 2026



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New Member Announcement Welcoming Unicargo Ltd. to IPN



We are pleased to announce that Unicargo Ltd. has officially joined our network as the exclusive IPN member in Israel.

Unicargo is an established global logistics and freight-forwarding provider offering a full suite of services, including international freight forwarding, worldwide warehousing and fulfillment, e-commerce logistics, reverse logistics, trade-compliance support, and inventory-management solutions.

Combining a digital freight-forwarding platform with a dedicated logistics-manager model, Unicargo delivers customized, transparent, and customer-centric supply-chain solutions. Their approach simplifies global shipment management while enhancing visibility across every stage of fulfillment.

Unicargo's global capabilities, end-to-end logistics services, and strong commitment to customer service will bring meaningful value to our network and support seamless cooperation involving Israel.

Website: <https://www.unicargo.com/> Unicargo



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Annual Christmas Event



As the festive season approached, Premiere held its annual Christmas lunch, bringing colleagues together to celebrate Christmas.

The lunch provided an opportunity for everyone to step away from their daily routines and enjoy a shared meal in a warm and relaxed setting.

During the event, Alex Liu, CEO of Premiere Logistics delivered a brief address, expressing appreciation for the team's continued efforts and extending warm Christmas wishes to all colleagues.



The Christmas lunch reflected the spirit of the season, creating time for colleagues to engage with one another, exchange festive greetings, and enjoy time together in celebration of Christmas.



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Suez Canal Reopens as a Viable Route: CMA CGM Leads the Return



French container shipping group CMA CGM has announced a measured return to Suez Canal transits on selected services, reflecting a cautious reassessment of global routing options by major carriers.

According to reporting by the *Financial Times*, CMA CGM has committed its India–America Express (INDAMEX) service to operate through the Suez Canal for both outbound and return voyages between India, Pakistan, and the U.S. East Coast. This marks a shift from recent months, during which many container lines avoided the route and diverted vessels via the Cape of Good Hope, extending transit times and increasing operating costs.

Industry analysts cited in the report noted that CMA CGM's decision follows an improvement in operating conditions in the Red Sea corridor.

These include a reduction in security incidents, increased naval presence, and a significant decline in war-risk insurance premiums, which have fallen substantially from their peak levels in mid-2024. Data from Lloyd's List Intelligence shows that vessel transits through the Bab-el-Mandeb Strait reached their highest level in two years in November, although volumes remain well below pre-disruption levels seen in late 2023.

Further coverage from *Seatrade Maritime* confirms that CMA CGM is resuming more regular Suez Canal transits on specific services, while emphasizing that the wider container shipping industry continues to adopt a phased and selective approach. Several major carriers remain cautious, preferring to assess routing decisions on a service-by-service basis rather than committing entire networks to the Red Sea route.



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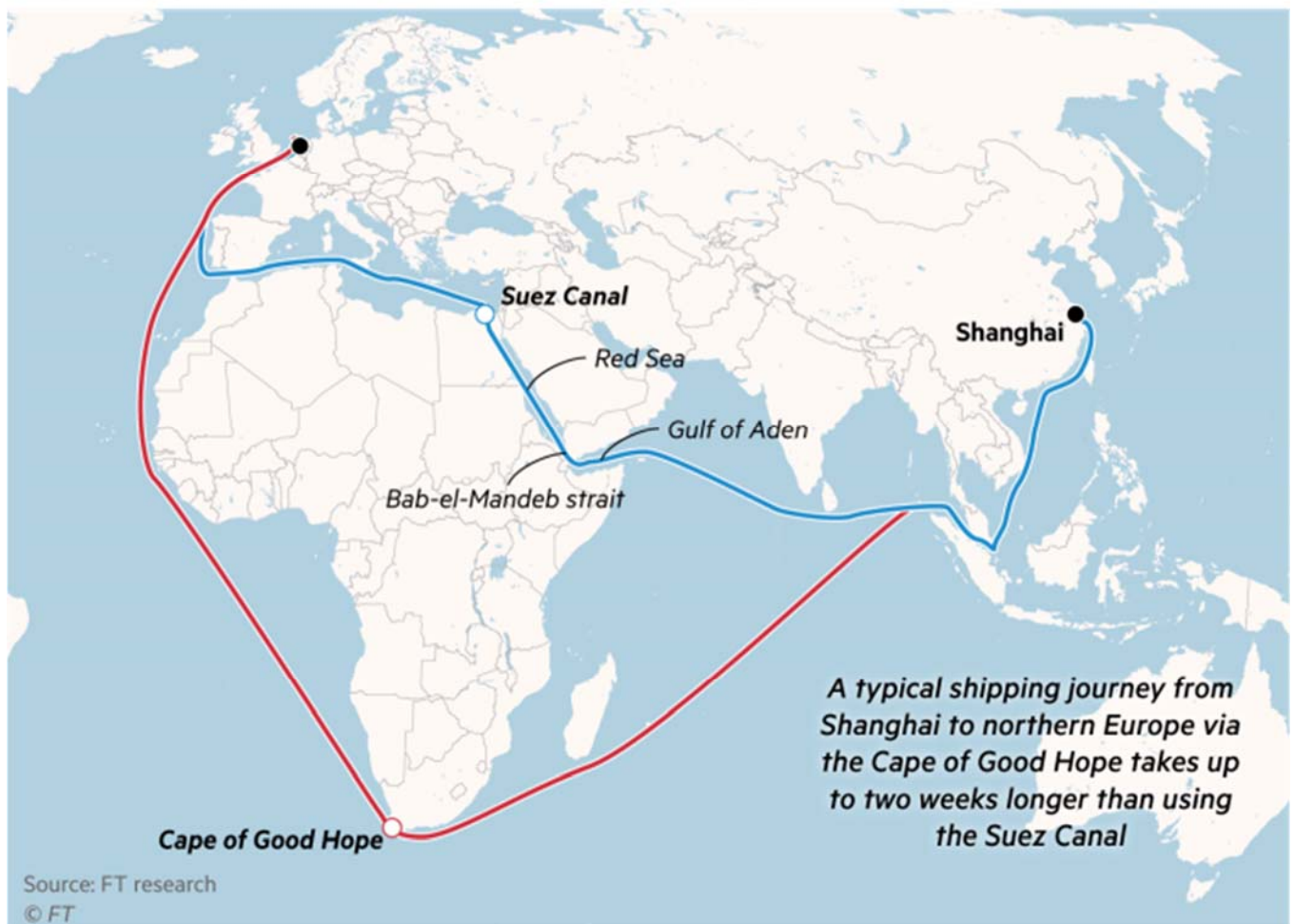


Market participants have also highlighted the potential for congestion at European ports should a rapid and simultaneous return occur.

For logistics providers and cargo owners, the selective reintroduction of Suez Canal routings may help reduce transit times, improve schedule reliability, and ease cost pressures on

certain trade lanes compared with longer detours around southern Africa. However, most industry observers expect any broader normalization of Red Sea traffic to be gradual. As a result, flexible routing strategies, close monitoring of operational conditions, and contingency planning remain essential for maintaining resilient global supply chains.

Shipping groups eye shorter journeys through Red Sea



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Europe's Supply-Chain Transformation: From Diversification to Execution



Europe's supply-chain diversification efforts are moving into a more practical, execution-focused phase. In sectors including electronics, automotive, and industrial manufacturing, companies are progressing beyond preliminary discussions and actively adjusting production footprints and supplier structures. Additional sourcing and assembly activities are increasingly being directed toward Southeast Asia, India, Mexico, and Central and Eastern Europe, reflecting a broader effort to improve operational continuity and reduce concentration risk.

At the policy and industry-planning level, the European Union has further advanced its framework for securing critical raw materials and rare earths. Current initiatives emphasize widening import sources, expanding recycling

and circular-economy capabilities, and improving transparency across upstream supply chains. These measures are intended to support stable access to materials used in renewable-energy technologies, electronics manufacturing, and other high-value industrial segments.

For logistics and freight providers, these developments are expected to influence cargo flows into and within Europe. Multi-region sourcing may lead to increased cross-border freight volumes, the emergence of new transport corridors connecting Europe with alternative manufacturing hubs, and greater demand for supply-chain visibility tools, trade-compliance support, and multimodal routing solutions. Adjustments in raw-material sourcing strategies may also affect the composition of inbound cargo moving into European markets.



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Balancing AI and Adaptability: The Future of Supply Chain Leadership

Dive Brief

Logistics and supply-chain technology providers are placing increased emphasis on AI-enabled decision intelligence as companies seek faster and more data-driven operational responses.

According to a recent feature release from MacroPoint, the company has expanded its freight-visibility capabilities through an integration with InterSystems, enabling real-time transportation data to be consolidated with advanced analytics on a single platform. The integration is designed to support earlier disruption detection, provide predictive insights across shipments and lanes, and improve decision-making throughout logistics and transportation workflows. By combining live data with analytical intelligence, the solution aims to help logistics teams shift from reactive issue management to more proactive operational planning.

At the same time, industry executives continue to emphasize that technology adoption alone is not sufficient. Organizational adaptability remains critical to translating digital insights into operational results. In a recent commentary published by Logistics Viewpoints, Fabrizio Brasca, Senior Vice President of Market Strategy at Kinaxis, noted that while AI can enhance planning accuracy and execution speed, companies must also be able to adjust processes and operating models quickly when conditions change.



Without this flexibility, even the most advanced tools may fall short of delivering their full value.

Dive Insight

As AI adoption accelerates across supply chains, logistics leaders are increasingly framing advanced analytics as an enabler rather than a standalone solution. Technology platforms can improve visibility, forecasting, and coordination, but their effectiveness depends on how quickly organizations can act on insights.

Industry commentary suggests that adaptability — including flexible operating models, rapid response capabilities, and cross-functional coordination — remains essential to realizing the full value of AI-driven tools. Together, these trends indicate that supply-chain performance improvements are being driven by the combination of intelligent systems and operational readiness, rather than technology alone.



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CK Hutchison Port Asset Sale Faces Delays Amid Ongoing Negotiations



According to reporting by *The Wall Street Journal*, as cited by Agenzia Nova, negotiations surrounding the proposed sale of CK Hutchison's global port assets have reached an impasse, resulting in delays to the transaction's progress. The deal, valued at approximately USD 22.8 billion, involves a broad portfolio of port terminals across multiple regions, including strategically important facilities located at both the Atlantic and Pacific entrances of the Panama Canal.

Sources familiar with the discussions indicated that the approval process has become more complicated following the introduction of revised conditions during negotiations. These developments have reportedly slowed the pace of talks and prevented the transaction from advancing according to its original timeline. While negotiations are continuing, no

definitive agreement has been finalized to date.

The port assets involved play a significant role in global maritime trade, serving as critical nodes for container shipping and international logistics flows. As a result, the transaction has attracted attention within the shipping, port operations, and logistics sectors. Any changes in ownership or management structures at these locations could have implications for port governance and long-term operational planning.

At this stage, the transaction remains under discussion and has not been formally terminated. However, the timing and outcome of the deal remain uncertain as stakeholders continue to address regulatory and approval-related considerations. Market participants are closely monitoring further developments as negotiations proceed.



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